



# Lifting Living Standards One Donation at a Time

REPORT ON GIVING 2017







“

*You are a part of a special community: your ideas, encouragement and donations underpin the C.D. Howe Institute's research, events, and communications. We are profoundly grateful for your support, and determined to use it to make Canada even more successful in the future.*

”



## LEADERSHIP MESSAGE

Scan the globe, and the importance of good public policy to countries and the wellbeing of their people stands out.

Some governments tax wisely and invest effectively in education, public health, and public infrastructure. Some countries have laws and regulations that are predictable and fair. In some places, individuals and businesses can work, save, invest and trade based on their own judgements about wants and needs. Those are places where people prosper.

In less favoured countries – where taxes are destructively high, programs are ineffective, rules are arbitrary, and governments restrict and distort private-sector decisions – people cannot realize their ambitions, and will leave if they can.

The C.D. Howe Institute's mission is to ensure that Canada is in the former, favoured group – that Canadians can prosper and look forward with optimism. The Institute's fact-based analysis, policy commentary and discussion of pressing issues provide business leaders, professionals, the academic community and policymakers with authoritative research and a vehicle for informed debate.

We at the C.D. Howe Institute deeply appreciate the intellectual and financial support that makes this work possible. We thank the outstanding network of academics and thought leaders who write for us, review our work, and ensure that the quality of our research program is second to none. And we thank the members and donors who believe in the power of informed discussion to move Canada forward, and lend their support to the cause.

You are a part of a special community: your ideas, encouragement and donations underpin the C.D. Howe Institute's research, events, and communications. We are profoundly grateful for your support, and determined to use it to make Canada even more successful in the future.

**William B.P. Robson**  
President and CEO

**Duncan T. Munn**  
Senior Vice-President and  
Chief Operating Officer

# YOUR PHILANTHROPIC DOLLARS AT WORK IN 2017

## #1 Think Tank in Canada

The C.D. Howe Institute has won more research awards than any Canadian think tank including over a quarter of all Purvis Prizes, the highest honour in Canadian economic policy writing.



## | Essential Output |

69

high-quality  
research and  
council reports<sup>1</sup>

92

exclusive, off-  
the-record policy  
events

1 Projected totals for 2017



## | Stimulating Debate |

**6,412** digital, print and broadcast citations in Canadian media<sup>2</sup>

**4,990** social media citations

**132** citations in *The Globe and Mail* and the *National Post*, more than any other think tank

**81**  
interviews

**40**  
op-eds

**31**  
policy outreach  
presentations

---

2 All media data as of September 30, 2017



# 2017 MAJOR GIFTS AND GRANTS

As a charity, private support makes the C.D. Howe Institute's work possible. People are often surprised by our modest resources. We have only one office, and about 30 staff. We have no eight-figure endowments or major, multi-year government grants. All donations are purely philanthropic – the Institute does not accept any donations that stipulate a predetermined result or otherwise inhibit the independence of its staff and authors.

Targeted major gifts and event sponsorships enable supporters to bolster the Institute's research and dissemination capacities in specific areas of interest. They complement the annual membership campaign, strengthening the Institute and enabling it to recruit scholars and support programs that enhance its ability to develop innovative solutions to policy challenges. We gratefully acknowledge the following donors and sponsors:

## | Major Gifts from Individuals |

James C. Baillie  
Scott Burns  
Peter Bethlenfalvy  
Jack Cockwell  
John Crow  
Ed Clark (Clark Family Foundation)  
Malkin Dare  
DBRS  
Leo De Bever

Hélène Desmarais  
Wendy Dobson  
Paul Fletcher  
Four Halls  
Blake Goldring  
Malcolm P. Hamilton  
G.R. Heffernan  
John and Rebecca Horwood

Richard Howson (The Petman Foundation)  
David H. Laidley (The David H. Laidley Foundation)  
Tom Jenkins  
Donald K. Johnson  
Brian and Colleen Johnston

Thomas E. Kierans  
Shawn Porter  
David Powell  
Don Reimer  
Summerhill Capital Management  
Craig C. Thorburn  
Douglas Turnbull

## | Major Grants from Organizations |

AIMCo  
Amgen Canada  
Atco Group  
Aurea Foundation  
Bell Canada  
BIOTECANADA  
British Columbia Investment Management Corporation  
Caisse de dépôt et placement du Québec

Canada Pension Plan Investment Board  
Canadian Chamber of Commerce  
Conference for Advanced Life Underwriting  
Crabtree Foundation  
John Dobson Foundation  
Donner Canadian Foundation

Lotte and John Hecht Memorial Foundation  
Insurance Bureau of Canada  
Hal Jackman Foundation  
Johnson & Johnson Inc. Canada  
Mattamy Homes  
Max Bell Foundation  
OMERS

Ontario Teachers' Pension Plan  
Power Corporation  
PSP Investments  
Public Health Agency of Canada  
The W. Garfield Weston Foundation  
The Wilson Foundation

# SPECIAL THANKS

*“The C.D. Howe Institute’s research and events provide top-quality input to policymakers and an important venue for non-partisan policy development. We hope this gift inspires others to support the Institute and its award-winning research.”*

– Rudyard Griffiths, President of the Aurea Charitable Foundation



\$675,000 Gift over Three Years  
for Communications and Outreach

Peter and Melanie Munk  
Co-Founders, The Peter and Melanie  
Munk Charitable Foundation

# SPECIAL THANKS



\$150,000 Gift  
over Three Years

Mattamy Homes / Brian  
and Colleen Johnston



\$100,000 Gift  
over Two Years

Scott Burns, Chairman &  
CEO, BURNCO Group  
of Companies



\$400,000 Gift  
in 2012

Wendy Dobson, Professor,  
Rotman School of  
Management and  
Co-director of the  
Rotman Institute for  
International Business



\$125,000 Gift  
over Five Years

Richard Howson, President,  
The Petman Foundation



\$100,000 gift  
over Five Years

Don Johnston, Member,  
Advisory Board, BMO  
Capital Markets





Top: Guests at a Toronto Patrons' Circle Dinner

Below left: Hon. Michael Wilson

Right: Alfred G. Wirth



# SPONSORSHIPS

## | Dinner Sponsors |



## | Conference Sponsors |



# SPONSORSHIPS | Conference Sponsors (cont'd) |





## | Roundtable Luncheon & Special Event Sponsors |



## | Student Table Sponsors |



# MEMBERS AND GUESTS



Top: Guests at a Calgary Roundtable;  
Below, clockwise from right: Monique Jérôme-Forget;  
David Naylor with Bill Robson;  
John Tory;  
Hugh MacKinnon and Elyse Allan



# THE INSTITUTE'S SUPPORTERS

Your donations enable the Institute to respond quickly and authoritatively to issues that are defining Canada's future – and by so doing, to improve the economic and social well-being of all Canadians.

## Individuals

Babak Abbaszadeh  
Omar Abdulhadi  
Lalit Aggarwal  
Dalton Albrecht  
Keith Ambachtsheer  
James E. Arnett, Q.C., of  
Counsel  
James C. Baillie  
Bruce Barker  
Donald Bennett  
George Bezaire  
William Black  
David E. Bond  
Blair Botsford  
Bruce Browser  
Robert Buttke  
Peter Buzzi  
Justin Caldwell  
Robert C. Caldwell  
Paul Cantor  
Edward A. Carmichael  
Brian Carter  
Edmund Clark  
Jack Cockwell  
Marshall A. Cohen  
Sherry Cooper  
David Copeland  
Will Cornelissen  
Adolfo Cotter  
Bryan and Malkin Dare  
David F. Denison  
Hélène Desmarais  
Wendy Dobson  
David Dodge  
Rupert Duchesne  
Robert Dunlop

Kevin Ellison  
Don Ezra  
Will Falk  
John Farrow  
David Fleck  
James D. Fleck  
Paul Fletcher  
Briar Foster  
Chris Foster  
Robert Gold  
Peter Goring  
Rob Graham, BA, MBA,  
ICD.D  
John A.G. Grant  
Barry Gros  
Douglas Grundy  
Geoffrey Hale  
Mary and Graham  
Hallward  
Malcolm Hamilton  
Raza Hasan  
Chad Hauser  
Timothy J. Hearn  
Ali Hedayat  
G.R. Heffernan  
Garrett Herman  
Lawrence Herman  
Jim Hinds  
Tim Hodgson  
Igal Holtzer  
Michael Horgan  
Rebecca Horwood  
Paula Hughes  
H. Douglas Hunder  
Julien Hutchinson  
Richard W. Ivey  
Tom Jenkins  
Jon R. Johnson

Robert Kaplan  
Marcel Kasumovich  
John A. Kazanjian  
Claire M.C. Kennedy  
Jan Kestle  
Thomas E. Kierans  
Paul Kirkconnell  
Anthony Lacavera  
Michael Landry  
Spencer Lanthier  
David LeGresley  
David A. Leslie  
Henry Lotin  
Jeffrey Lozon  
J.W. (Wes) MacAleer  
Kevin MacKinnon  
Sabi Marwah  
R.B. (Biff) Matthews  
Gerald McCaughey  
James P. McIlroy  
John D. McNeil  
Mark McQueen  
Jack Mintz  
Bruce H. Mitchell  
William Molson, CA  
Gary P. Mooney  
Robert Morrison  
Edward P. Neufeld  
Angelo Nikolakakis  
Raoul Nsabimana  
Joe Nunes  
David Oblender  
Nick Pantaleo, FCPA, FCA  
Steve Parker  
Dani Peters  
Paul Pryce  
Donald S. Reimer  
Kelly Reimer

G.L. Reuber  
Robert F. Richards  
Margot Ritchie  
William B.P. Robson  
Del Rollo  
W.P. Rosenfeld, Q.C.  
Guylaine Saucier  
Gerald Schwartz  
Christophe Sepulchre  
Ziv Shnitzer  
Helen K. Sinclair  
Geoff Smith  
Paul G. Smith  
Andrew Spence  
Paul R. Stanley  
Garence Staraci  
Wayne Steadman  
Daniel Sullivan  
Catherine Swift  
Thomas H.B. Symons  
Richard Tattersall,  
Heathbridge Capital  
Management  
John D. Tennant  
Simon Thang  
The Petman Foundation  
John M. Thompson  
Craig C. Thorburn  
Tom Trimble  
Annette Verschuren  
Warren Viegas  
Wei Wang  
John Wilkinson  
Alfred G. Wirth  
David Wishart  
Tom Woods



# MEMBERS AND GUESTS



Top: Guests at a Benefactors' Dinner;

Below, clockwise from right: Paul Rochon;

Dominic Barton, the Hon. Colonel Douglas Mitchell and Her Honourable Lois Mitchell;

Adel Melek and David Dodge



# THE INSTITUTE'S SUPPORTERS

## Post Secondary

Carleton University  
DeGroote School of Business  
HEC Montréal  
McMaster University  
Northeastern University  
Queen's University  
The University of Western Ontario  
University of Alberta  
University of British Columbia  
University of Calgary  
University of Manitoba  
University of Toronto  
Wilfrid Laurier University

## Corporate, Associations and Foundations

3M Canada  
Abbott Laboratories Ltd.  
Accenture  
Advocis  
AGF Management Limited  
Agnico-Eagle Mines Ltd.  
Aimia  
Aird & Berlis LLP  
Altus Group  
Amgen Canada Inc.  
AMJ Campbell  
Appraisal Institute of Canada  
ARC Financial Corp.  
Association of Canadian Pension Management  
Assuris  
ATB Financial  
ATCO Ltd. & Canadian Utilities Limited  
Barrick Gold Corporation  
Bayer Inc.  
Bell Canada  
Bennett Jones LLP  
Berkeley Payment Solutions  
BlackRock Asset Management

Blake Cassels & Graydon LLP  
BMO Financial Group  
Bombardier Inc.  
Borden Ladner Gervais LLP  
Brookfield Asset Management Inc.  
Brookfield BRP Canada Corp  
Burgundy Asset Management  
BURNCO Group of Companies  
Business Council of British Columbia  
Business Council of Canada  
Business Development Bank of Canada  
C.S.T. Consultants Inc.  
Cadillac Fairview Corp. Ltd.  
Caisse de dépôt et placement du Québec  
Calgary Chamber of Commerce  
Calgary Real Estate Board  
Canada Deposit Insurance Corporation  
Canada Guaranty  
Canada Overseas Investments Limited  
Canadian Association of Petroleum Producers  
Canadian Automobile Dealers Association  
Canadian Bankers Association  
Canadian Blood Services  
Canadian Credit Union Association  
Canadian Electricity Association  
Canadian Energy Pipeline Association  
Canadian Finance & Leasing Association  
Canadian Gas Association  
Canadian Generic Pharmaceutical Association

Canadian Home Builders' Association  
Canadian Imperial Bank of Commerce  
Canadian Institute for Health Information  
Canadian Investor Relations Institute  
Canadian Life and Health Insurance Association Inc.  
Canadian National Institute for the Blind (CNIB)  
Canadian Tax Foundation  
Canadian Trucking Alliance  
Canadian Western Bank  
Canadian Wireless Telecommunications Association  
Canadians for Clean Prosperity  
Candor Investments Ltd.  
Capital One  
Capital Power Corporation  
Capitalize for Kids  
CareerEdge  
Cargill Limited  
Cenovus Energy Inc.  
Chemistry Industry Association of Canada  
Cirque du Soleil  
Clairvest Group Inc.  
CN  
Cogeco Communications Inc.  
Concentra Bank  
CPA Canada  
Cumberland Private Wealth Management  
Deloitte  
Desjardins Group  
Devon Canada Corporation  
Dominion Bond Rating Service (DBRS)  
Donner Canadian Foundation  
E.I. du Pont Canada Company  
eBay Canada  
Economap Inc.

Edco Financial Holdings Ltd.  
E-L Financial Corporation Limited  
EllisDon Inc.  
Enbridge  
EnCana Corporation  
Ensign Energy Services Inc.  
EPCOR  
Equitable Bank  
Export Development Canada  
Fednav Limited  
Fidelity Investments  
Finance Montréal  
First National Financial LP  
Ford Motor Company of Canada, Limited  
Forest Products Association of Canada  
Four Halls Inc.  
GE Canada  
Genworth Financial Canada  
Google Canada Inc.  
Gordon J. Homer Advisory Services  
Gowling Lafleur  
Henderson LLP  
Grant Thornton LLP  
Greater Saskatoon Chamber of Commerce  
Greater Toronto Airports Authority  
Green Shield Canada  
GWN Capital Management Ltd.  
Harvard Developments Inc., A Hill Company  
Hatch  
Healthcare Supply Chain Network  
HealthPRO Canada  
Hill & Knowlton  
Home Trust Company  
Hugessen Consulting  
  
Human Resources Professionals Association (HRPA)  
Hydro One Inc.  
ICI Bank Canada



# MEMBERS AND GUESTS



Top: Guests at a Toronto Roundtable;  
Below, clockwise from right: Duncan Munn and Lawrence Herman;  
Natasha Apollonova and Benjamin Dachis;  
The Hon. Charles Sousa





# THE INSTITUTE'S SUPPORTERS

## Corporate, Associations and Foundations (cont'd)

Imperial Oil Limited  
Independent Electricity  
System Operator  
Insurance Bureau of  
Canada  
Intact Financial  
Corporation  
Intuit  
Investment Industry  
Association of Canada  
Investment Industry  
Regulatory Organization  
of Canada  
Investors Group  
J.P. Morgan Securities  
Canada Inc.  
Jackman Foundation  
Johnson & Johnson Inc.  
Canada  
Kewit Corp  
Kinross Gold Corporation  
KPMG LLP  
Lifelabs  
Maclab Enterprises  
Magris Resources Inc.  
Manulife Financial  
Mastercard Canada  
Matco Investments Ltd.  
Mattamy Homes  
Max Bell Foundation  
McCain Foods Limited  
McCarthy Tétrault LLP  
MD Physican Services  
Medavie EMS  
Medcan Health  
Management Inc  
Medisys Health Group  
Mercer  
Metrolinx

Miller Thomson LLP  
MITACS  
Morgan Meighen &  
Associates  
Morneau Shepell  
National Association of  
Career Colleges  
National Bank of Canada  
NAV CANADA  
Normandin Beaudry  
Northland Wealth  
Management  
Oak Hill Financial  
OFX  
OMERS  
Ontario Construction  
Secretariat  
Ontario Long Term Care  
Association  
Ontario Power Generation  
Inc.  
Ontario Real Estate  
Association  
Ontario Teachers' Pension  
Plan  
Ontario Trillium  
Foundation  
OPTrust  
Osler, Hoskin & Harcourt  
LLP  
Parkland Fuel Corporation  
Payments Canada  
Persis Holdings Ltd  
Pfizer Canada Inc.  
Pirie Foundation  
Polytechnics Canada  
Potash Corporation of  
Saskatchewan Inc.

Power Corporation of  
Canada  
Progress Energy Canada  
Ltd.  
Promontory Financial  
Group Canada  
Property and Casualty  
Insurance Compensation  
Public Sector Pension  
Investment Board  
PwC Canada LLP  
Randstad  
RBC  
Repsol Oil & Gas Canada  
Inc.  
Residential and Civil  
Construction Alliance of  
Ontario  
Rogers Communications  
Inc.  
Saint Elizabeth Health  
Care  
Sandoz Canada Inc.  
Scotiabank  
Shell Canada Limited  
Sionna Investment  
Managers  
SNC Lavalin Group Inc.  
SpencerStuart  
Statoil Canada Ltd.  
Summa Strategies Canada  
Inc  
Summerhill Capital  
Management  
Sun Life Financial Inc.  
TD Bank Group  
Teck Resources Limited  
TekSavvy Solutions Inc.  
Telpay

The Arthritis Society  
The Canadian Council  
for Public-Private  
Partnerships  
The Conference  
for Advanced Life  
Underwriting  
The Great-West Life  
Assurance Company,  
London Life Insurance  
Company and Canada  
Life  
The Guarantee Company  
of North America  
The Investment Funds  
Institute of Canada  
TMX Group Inc.  
Toronto Financial Services  
Alliance  
Toronto Financial Services  
Alliance  
Toronto Region Board of  
Trade  
Torys LLP  
Transat A.T. Inc.  
Union Gas Limited  
Via Rail Canada Inc.  
Visa Canada  
Weston Forest Products  
Inc.  
Willis Towers Watson PLC

# MEMBERS AND GUESTS



Top: Guests at a Montreal Roundtable;  
Below, clockwise from right: Kevan Cowan;  
Blake Goldring with guests;  
Maureen Jensen;  
Stephen Orsini and Tiff Macklem



# COUNCIL MEMBERS

The C.D. Howe Institute's policy work is shaped and strengthened by the members of its policy councils. Recruited from universities, the public service, crown corporations and business, council members play a vital role in generating support and ideas for specific policy areas. We thank the following individuals for their participation in the Institute's policy councils.

## NATIONAL COUNCIL

### Chair

David Dodge

### Members

Steve Ambler  
Anita Anand  
Åke Blomqvist  
Tom Closson  
Marshall Cohen  
Sherry Cooper  
Leo de Bever  
David Denison  
Wendy Dobson  
Rupert Duchesne  
Janet Ecker  
Rick Ekstein  
Jock Finlayson  
Timothy Hearn  
Lawrence Herman  
Lawson Hunter  
Sriram Iyer  
Henry Jackman  
David Johnson  
Thorsten Koepl  
Nicholas Le Pan  
John McNeil  
Gary Mooney  
Edward Neufeld  
Jeffrey Orr  
Hari Panday  
John Richards  
Guy Savard  
Gino Scapillati  
Kim Shannon  
Ray Sharma  
Kathleen Taylor  
Gordon Thiessen  
Craig Thorburn  
Susan Wolburgh Jenah

## PENSION POLICY COUNCIL

### Chair

Claude Lamoureux

### Members

Keith Ambachtsheer  
Leah Anderson  
Bob Baldwin  
Randy Bauslaugh  
René Beaudry  
Steve Bonnar  
Peter Bowen  
Kathryn Bush  
Scott Clausen  
Paulo Salomao  
David Dodge  
Barry Gros  
Malcolm Hamilton  
Michel Leduc  
Kashif Malik  
Eric Mansour  
Chris Morley  
Leah Myers  
Hugh O'Reilly  
James Pesando  
James Pierlot  
Thomas Reid  
Rob Ritchie  
Tammy Schirle  
Allan Shapira  
Noeline Simon  
Kevin Uebelein  
Guy Legault  
Barbara Zvan

## INTERNATIONAL ECONOMIC POLICY COUNCIL

### Chair

The Hon. Michael Wilson

### Members

Lisa Baiton  
Milos Barutciski  
David Bradley  
Pablo Breard  
Dan Ciuriak  
John Curtis  
Riyaz Dattu  
Gitane De Silva  
Wendy Dobson  
Rick Ekstein  
Allan Gotlieb  
Peter Hall  
Lawrence Herman  
Ross Hornby  
Caroline Hughes  
Jim Keon  
Pierre Pyun  
Timothy Sargent  
Victor Severino  
Andrea Stairs  
Daniel Trefler  
Claudia Verno  
Lorna Wright



# COUNCIL MEMBERS

## FINANCIAL SERVICES RESEARCH INITIATIVE

### Chair

Nicholas Le Pan

### Members

Zahir Antia  
John Armstrong  
Peter Bethlenfalvy  
Paul Bourque  
Peter Bowen  
Andrew Brands  
Terry Campbell  
Frank Chong  
Gérald Cossette  
John Crean  
David D'Amour  
Pascal Dessureault  
Christopher Donnelly  
Martha Durdin  
Janet Ecker  
Don Forgeron  
Stephen Frank  
Blake Goldring  
Peter Hall  
Gail Harding  
Raza Hasan  
Philip Howell  
Sheryl Kennedy  
Thorsten Koeppel  
Andrew Kriegler  
David Laidler  
Peter Levitt  
David Longworth  
Winsor Macdonell  
James MacGee  
Monica Masciantonio  
Howie Millard  
Millan Mulraine  
Edward Neufeld  
Greg Pollock  
Kevin Regan  
Kurt Reiman  
Jennifer Reynolds  
Jennifer Sloan  
Rob Stewart  
Robert Vokes  
David Wai  
Craig Wright

## FISCAL AND TAX COMPETITIVENESS COUNCIL

### Chair

Michael Horgan

### Members

Albert Baker  
Richard Bird  
Michal Burdzy  
Ben Brunnen  
Marlene Cepparo  
Bev Dahlby  
Ross Hagemeister  
Gabriel Hayos  
Joffre Hotz  
J. Rhys Kesselman  
Brian Kingston  
George McAllister  
Kevin Milligan  
William Molson  
Luc Monty  
Angelo Nikolakakis  
Michael O'Connor  
Nick Pantaleo  
Jocelin Paradis  
David Podruzny  
Noeline Simon  
Michael Smart  
Ted Tomkowiak  
Thomas Wilson

## ENERGY POLICY COUNCIL

### Chair

Elyse Allan

### Members

Richard Anderson  
Steve Baker  
Jürgen Beier  
Mark Cameron  
David Collyer  
Joseph Doucet  
Timothy Egan  
Jim Ellis  
Bob Espey  
Alexander Fritsche  
Paul Fulton  
Jeff Gaulin  
Peter Gregg  
Goldy Hyder  
Rich Kruger  
Stuart Lee  
Richard Legault  
Ron Loborec  
The Hon. Sergio Marchi  
Louise Métivier  
Mayo Schmidt  
Blake Shaffer  
Grant Sprague  
David Taylor  
Brian Vaasjo  
Coleen Volk

# COUNCIL MEMBERS

## HEALTH POLICY COUNCIL

### Co-Chairs

Tom Closson  
Dr. Brian Postl

### Members

Richard Alvarez  
Andrea Anonychuk  
Lesia Babiak  
Norma Beauchamp  
Dr. Bob Bell  
Åke Blomqvist  
Steve Bradie  
Candace Chartier  
William Charnetski  
Denise Cloutier  
Janet Davidson  
David Dodge  
Will Falk  
Susan Fitzpatrick  
Stephen Frank  
Neil Fraser  
Kim Furlong  
Michael Green  
Fred Horne  
Nicholas Kadysh  
Alok Kanti  
Jim Keon  
Guy Legault  
David O'Toole  
Christian Ouellet  
Sue Paish  
Matt Pepe  
Ray Pisani  
John Rafferty  
Erik Sande  
Marcel Saulnier  
Shirlee Sharkey  
Dr. Graham Sher  
Naseem Somani  
Cynthia Valaitis  
Dr. David Walker  
Janet Yale  
Dr. Jennifer Zelmer

## HUMAN CAPITAL POLICY COUNCIL

### Co-Chairs

Kathleen Taylor  
Neil Yeates

### Members

Alejandro Adem  
Serge Buy  
Janet Ecker  
Ross Finnie  
William Greenhalgh  
Claudia Hepburn  
Shelly Lowe  
Louise Levonian  
Sheldon Levy  
Kevin Milligan  
Colleen Moorehead  
Nobina Robinson  
Tammy Schirle  
Susan Scotti  
Munir Sheikh  
Lara Speirs  
Heather Stockton  
Joy Thomas  
Claudia Thompson  
Stephen Liptrap  
Harvey Weingarten  
Jay Yakabowich



JoAnne Butler

# COUNCIL MEMBERS

## COMPETITION POLICY COUNCIL

### Co-Chairs

Ben Dachis  
Adam F. Fanaki

### Members

George N. Addy  
Marcel Boyer  
Timothy Brennan  
Neil Campbell  
Jeffrey R. Church  
Renée Duplantis  
Brian Facey  
Peter Glossop  
Calvin S. Goldman  
Lawson A. Hunter  
Susan M. Hutton  
Edward Iacobucci  
Madeleine Renaud  
Marshall Rothstein  
Margaret F. Sanderson  
Konrad von Finckenstein  
Omar Wakil  
Roger Ware  
Howard I. Wetston  
Lawrence J. White  
Ralph A. Winter

## MONETARY POLICY COUNCIL

### Chair

William B.P. Robson

### Members

Steven Ambler  
Beata Caranci  
Edward A. Carmichael  
Michael B. Devereux  
Thorsten Koepl  
Stéfane Marion  
Angelo Melino  
Douglas Porter  
Nicholas Rowe  
Avery Shenfeld  
Pierre Siklos  
Craig Wright

## BUSINESS CYCLE COUNCIL

### Chair

Steven Ambler

### Members

Paul Beaudry  
Edward A. Carmichael  
Philip Cross  
Stephen Gordon  
Eric Lascelles  
Stéfane Marion  
Angelo Melino  
Angela Redish



## GUESTS AT A CALGARY ROUNDTABLE





INSTITUT  
**C.D. HOWE**  
INSTITUTE

## ABOUT THE INSTITUTE

The C.D. Howe Institute is a registered charity, and an independent not-for-profit research institute whose mission is to raise living standards by fostering economically sound public policies. Widely considered to be Canada's most influential think tank, the Institute is a trusted source of essential policy intelligence, distinguished by research that is nonpartisan, evidence-based and subject to definitive expert review.

C.D. Howe Institute 67 Yonge Street Toronto, Ontario M5E 1J8  
[www.cdhowe.org](http://www.cdhowe.org)